



# 2015-16 ANNUAL REPORT





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## EQUESTRIAN NSW

Equestrian NSW was established in 1951 and incorporated in 1990.

We are the state branch of Equestrian Australia which is the peak body for equestrian sports in Australia. The main function of Equestrian NSW and Equestrian Australia is to provide a structured and regulated framework for equestrian competitions with fair rules and regulations for competitors and to promote, develop and grow the sport. Our aim is to improve facilities and access to competitions and training throughout NSW. We are also here to encourage and promote equestrian sport, increase spectator levels, administer coach and officials education and attract sponsorship funding.

Equestrian NSW is a non-profit organisation. It comprises of individual members, affiliated clubs, constituents, coaches and officials. Membership throughout NSW exceeds 8,000, with more than 130 affiliated clubs offering EA competitions.

The vision of Equestrian NSW is to provide leadership for equestrian sport in NSW, promoting participation and the pursuit of excellence from the grass roots to the elite levels of the sport, based on a foundation of fair and safe competition and the welfare of its human and equine athletes.

Equestrian NSW also maintains affiliations with relevant state government and non-government agencies such as the NSW Office of Sport, NSW Department of Education, NSW Department of Sport and Recreation and the NSW Institute of Sport.

Equestrian NSW embraces the following sports:

- Driving (an international sport)
- Dressage (an international and Olympic sport)
- Eventing (an international and Olympic sport)
- Interschool (a national school sport)
- Show Horse (a national sport)
- Jumping (an international and Olympic sport)
- Vaulting (an international sport)

The Equestrian NSW office is situated on the grounds of the Sydney International Equestrian Centre based at Horsley Park.







## PRESIDENT'S REPORT

Peter Dingwall

The past year has been one filled by a great deal of grief and sadness for the equestrian community of New South Wales and, indeed, Australia. In the space of a bit less than three months, three of our young members – Olivia Inglis, Caitlyn Fisher and Billie Kinder – lost their lives in tragic accidents while engaged in equestrian activities. All three were very talented riders and had promising futures in equestrian sport. All three were passionate about their horses and their sport.

It was heartening to witness the equestrian community unite in offering condolences, support and comfort to the families of Olivia, Caitlyn and Billie. The level of the response was such that there can be no doubt that all three will be remembered and continue to be honoured by all of us.

Sadly, the deaths of these three young ladies reminds us all that there are inherent risks and dangers in our sport. Notwithstanding this fact, it is vital that the equestrian community strives to minimise the risks and dangers – either by being vigilant about complying with risk management plans or by continually looking for ways to reduce or eliminate risks and dangers. Safety has been an important part of the Board's considerations this year and it will continue to be a matter for constant attention.

By the time of the 2015 Annual General Meeting, there had been several changes to the composition of the Board. Kelly Paton had resigned and Fiona Macleod and Damien O'Connell came to the end of their terms. All three made very valuable contributions to the work of the Board and I thank them for their service.

At the 2015 Board elections, Derek Major was re-elected and three new Board members were elected – Vicki Roycroft, Prue Spurrett and Suzanne Doyle. They joined the remaining members – David Lawrence, Alex Townsend and myself. The new Board members quickly came to grips with the work of the Board and have made valuable contributions. I thank them and my other fellow Board members for their support and efforts during the year.

I note that David Lawrence will come to the end of his term at the 2016 Annual General Meeting and has advised that he will not re-nominate. He has given many years of valuable service to Equestrian NSW as a Board member. I thank him for his service and I wish him well for the future.

In June 2016, all Board members and the Chief Executive Officer participated in a Strategic Planning Meeting. This provided a useful opportunity to focus entirely on strategic matters, separate from the day to day issues with which the Board is more often occupied. The matters discussed and agreed will inform the Business Plan to be developed and submitted by the Chief Executive Officer for the year 2016-17.

Two of the highlights of the year were the NSW Interschool Championships and the Australian Interschool Championships held at SIEC. Both events were conducted by Equestrian NSW and both were very successful. It was pleasing and encouraging to see the level of interest and participation shown by the large numbers of competitors at both events and it validated the decision of Equestrian NSW to direct resources into interschool competitions. Those participating in interschool competitions are, and will continue to be, the main source for new members and future elite competitors.

I thank our Chief Executive Officer, Bruce Farrar, and his staff for all their hard work during the year, not only in providing the usual support and services to the Board and Equestrian NSW members, but also in taking on the very heavy workload involved in staging the NSW Interschool Championships and the Australian Interschool Championships, and in assisting the organising committees for the Sydney International Horse Trials and the Australian Dressage Championships. Additionally, I thank and commend Bruce for his continued dedication to equestrian sport in New South Wales. His contribution goes above and beyond what are his formal duties and responsibilities.

It has been a great honour for me to have been given the opportunity to serve on the Board and, somewhat unexpectedly, as President. Regardless of the result of the upcoming election, I am confident that, between the Board members and Bruce Farrar, Equestrian NSW will remain in very capable hands and will continue to prosper.








## CHIEF EXECUTIVE OFFICER'S REPORT

Bruce Farrar

It is with mixed emotions that I write my report for 2015-16. The tragic deaths of Olivia Inglis, Caitlyn Fisher and Billie Kinder cast a dark shadow over our sport. Olivia, Caitlyn and Billie were talented riders and beautiful young people. We will never forget them, but the incredible strength and dignity of their families and also the Scone and Sydney organising committees gave us all in the equestrian community the resolve and determination to move on.

In many ways, what happened at the Sydney International Horse Trials re-run showcased the commitment and integrity of the people in our sport. The riders returned, along with Christoph Hess to head up the 3\* Ground Jury. Helen Christie and Polly-Ann Huntington answered our call for help. Geoff Sinclair returned to be Technical Delegate and Sylvia Roberts stepped up as Course Designer. The dedicated organising committee, amazing volunteers and the SIEC team backed up to stage a really successful event under extraordinary circumstances.

Following Olivia's death, Equestrian NSW set up a scholarship fund through the Australian Sports Foundation. The Scone Horse Trials organising committee came up with the idea and provided the seed funding. The Inglis family supported the concept and helped to raise over \$150k.

Following sadness came hope. As a symbol of what is good about our sport, Interscholars has become a runaway juggernaut. Equestrian NSW staged the Godolphin NSW Interscholar Championships and the Pryde's EasiFeeds Australian Interscholar Championships. The people at Prydes and Godolphin couldn't have been more supportive, spending many hours at both events, talking to the young riders and parents as well as presenting the many trophies and rugs. The NSW Championships, which included Dressage, Eventing, Combined Training, Jumping, Show Horse and Vaulting has become the largest school age equestrian competition in Australia. Both competitions suffered growing pains and both have a way to go to be as good as they can and should be, but there is no doubt that the future of our sport can be seen in these incredible young athletes.

Being involved in the staging of four major events this year (NSW and Australian Interscholar Championships, Australian Dressage Championships and Sydney International Horse Trials and Greater Sydney Jumping World Cup Qualifier) placed a massive strain on the office team. About 2,000 more financial transactions, many long hours before and during events plus the fire-fighting that has to be done tested the team to its limits. My sincere thanks go to Amy, Andrea, Elysha, Nichole, Sue and Susie.

As we assess our future involvement in major events, we need to get the right balance between providing customer focused member services and assisting volunteer organising committees. The introduction of MyEA has been a big help in freeing up office time. More than 90% of our 8,000 members renewed on-line and used MyEA to purchase performance cards, access results, horse details and their personal profile. The next challenge will be to streamline entry checking and the way that results are gathered, loaded and presented.

Our relationships with the Discipline Councils and Committees continued to develop. We made a considerable effort to support and engage particularly with our non-Olympics Disciplines. More competitions are planned for Show Horse, new Driving Clubs in southern NSW have affiliated and Vaulting goes from strength to strength.

Our Board, led by Peter Dingwall, set the direction and held me to account. The financial strength and success of Equestrian NSW is due in no small way due to the high calibre of our Board, for which I am thankful.

Lastly, but most importantly, our members. More needs to be done to engage and communicate effectively with you. Some progress has been made and this Annual Report includes significantly more detail than in previous years.

2015-16 has been a tough year. I'm sure that 2016-17 will throw up more unexpected challenges which will cause us to reflect on why we are in this sport. And the simple answer is – for the love of it.

*Bruce Farrar*



# KEY RESULT AREAS

## HORSE AND RIDER WELFARE

We suffered two tragic deaths at Eventing competitions in 2015-16 – Olivia Inglis at Scone and Caitlyn Fisher at Sydney. Both incidents were investigated by Equestrian Australia.

Equestrian NSW drafted a Major Competition Risk Management Plan, which was trialled at the NSW Interschool Championships at Sydney International Equestrian Centre in June 2016. Further work is required to tailor the plan to suit smaller, discipline specific competitions. Recommendations from the recent Queensland Parliamentary Inquiry into Hendra Vaccination will also be considered and implemented where appropriate.



## MEMBERSHIP AND SERVICES

Category	FY13	FY14	FY15	FY16	Change
Competitor	3,511	3,581	3,506	3,400	-3.0%
Competitor Junior	1,809	1,751	1,939	2,116	10.0%
Participant	1,468	1,509	1,705	1,745	2.0%
Supporter		355	374	337	-10.0%
Supporter Official	157	222	239	238	0.0%
Groups	253	243	247	259	8.0%
Total	7,198	7,661	8,010	8,095	1.4%

Overall membership numbers increased by a modest 1.4%. Juniors increased by 10%, on the back of strong growth in Interschools competitions and the ongoing expansion of EvA45 and EvA60 in Eventing and lower height classes in Jumping. Junior and Young Rider clinics and competitions, plus more pony competition classes by Dressage will likely add to the numbers. The drop in Senior Competitors is explained in part by some riders transferring to Participation membership. Club affiliations increased from 115 to 127 as more and more clubs looked to run competitions under our umbrella, but also to seek funding support.

Using the analytical capacity now available in our MyEA Member Services IT System, the table below shows the geographic

distribution of members. About 50% are located in Sydney and the Central Coast, with 50% in regional NSW. Sydney-based riders are well serviced by major competitions at Sydney International Equestrian Centre, so that the challenge is how do we support regional competitions that have good footing, equipment and organisation, as well as the scale needed to be sustainable.

In October 2015, at the initiative of the State Branches, Equestrian Australia committed to engaging consultants to draft an Economic Impact Statement, which will be completed in 2017. The scope will include:

- Size and scope of the Equestrian sector
- Estimation of the gross economic benefit generated by equestrian sports, (National & State analysis)
- Economic benefit information for distribution to Stakeholders/ Partners (Government & Commercial)
- Social benefits of the equestrian sector
- How to commercially position the equestrian sector in Australia for increased financial backing (Government, Corporate, Community partnerships)
- Impact of taking particular large scale equestrian events to certain states
- Member profiling

In support of the Economic Impact Statement, Equestrian Australia also conducted a national survey of its 18,870 members in September 2016, with an outstanding 24.3% response rate, which is well above industry standard. The results for the survey, which included 43 questions, will be available later this year.

Region (% of Total)	Competitor	Competitor - Junior	Participant	Supporter	Supporter - Official	Total
North Coast	4	5	6	5	6	4.8
North West	1	3	0	1	2	1.3
New England	4	4	3	2	4	3.8
Hunter	7	7	3	6	10	6.4
Central Coast	12	11	12	11	8	11.6
North West Sydney	8	10	10	8	7	8.9
Hawkesbury	13	13	12	14	12	12.8
Sydney Metropolitan	9	13	17	14	4	11.6
Macarthur	4	5	6	3	7	4.8
Illawarra	1	2	3	2	1	1.9
Southern Highlands	5	6	6	6	7	5.7
ACT	6	4	6	7	8	5.6
Central West	6	7	5	5	7	5.8
South East	9	7	5	8	6	7.5
South West	7	5	5	5	10	6.2
Interstate	1	1	1	1	0	0.9
Overseas	1	0	0	1	0	0.4
<b>Total</b>	<b>43</b>	<b>27</b>	<b>22</b>	<b>4</b>	<b>4</b>	<b>100</b>



## FINANCE AND GOVERNANCE

Please refer to the Financial Report for a detailed analysis.

	2013-14	2014-15	2015-16		Change
	Actual	Actual	Budget	Actual	
Revenue	\$2,004	\$2,205	\$3,046	\$3,097	40%
Expenses	\$1,907	\$2,258	\$3,176	\$3,253	44%
Surplus/(Deficit)	\$97	(\$52)	(\$130)	(\$156)	200%

The financial results for 2015-16 were broadly in line with the budget and expectations set by the Board. Revenues and costs increased significantly due to Equestrian NSW staging three additional major competitions – the 2015 Australian Interschools Championships, the 2015 Australian Dressage Championships and the 2016 Sydney International Horse Trials and Greater Sydney Jumping World Cup Qualifier.

The budgeted \$130k Deficit reflected the Board's commitment to use our strong cash position to support our Disciplines. The actual deficit of \$156k was mainly due to the impacts of re-running Sydney International Horse Trials and higher than expected staff costs in staging four major championship events. The \$60k deficit which we suffered at Sydney 3DE could have much worse without a significant discount off the SIEC invoice, provided by the NSW Office of Sport.

Cash on hand remained a healthy \$1,424k, including \$385k of pre-paid membership fees and \$156k held for the Olivia Inglis Scholarship Fund established through the Australian Sports Foundation.

Total equity reduced by 20% to \$730k.

### Discipline Support

Discipline	2013-14	2014-15	2015-16	Adjusted (1)
Dressage	\$109,126	\$116,591	\$129,769	\$140,788
Driving	\$6,034	\$18,000	\$21,327	\$22,100
Eventing	\$147,137	\$174,625	\$165,249	\$174,306
Jumping	\$97,258	\$149,954	\$115,865	\$143,436
Show Horse	\$3,228	-\$17,513	\$14,910	\$13,129
Vaulting	\$15,615	\$16,261	\$12,059	\$18,805
Individuals	\$5,000	\$5,461	\$0	
Interschools	-\$9,434	\$56,367	\$6,014	\$5,393
<b>Total</b>	<b>\$373,964</b>	<b>\$519,745</b>	<b>\$465,193</b>	<b>\$507,632</b>

(1) Taking into account the timing of payments, some of which occurred before and after the financial year, the Adjusted 2015-16 figures in the above table provide a more transparent representation of the support provided to the Disciplines. More details are provided in the tables below.



### Dressage

Administration Support		\$13,000
Clubs Rebate		\$4,560
Officials Education		\$26,784
High Performance		\$14,830
Swabbing		\$1,805
Event Support		\$59,009
Sydney CDI	\$30,000	
Australian Dressage Championships	\$6,009	
NSW Dressage Championships	\$20,000	
NSW YR & Pony Championships	\$3,000	
Development Projects		\$20,800
Regional Dressage Festival	\$4,500	
Shoalhaven Dressage Club	\$800	
Alexander Park	\$3,608	
Central Coast Dressage Assn	\$1,940	
Goulburn Dressage	\$808	
Bowral Dressage Club	\$1,617	
Watagan Equestrian Club	\$2,392	
Somersby Equestrian Club	\$584	
Eurobodalla Dressage Club	\$1,859	
Young Dressage Association	\$1,601	
Sugarloaf Cobbity Equestrian Club	\$1,091	
		\$140,788

### Driving

Administration Support	\$3,240
Clubs Rebate	
Swabbing	\$800
Tamworth FEI Event & Boyd Exell Clinic	\$10,000
Southern Classic	\$6,000
Development	\$1,900
	\$22,100

### Eventing

Administration		\$15,000
Club Affiliation Rebate		\$1,680
Officials Education		\$10,000
Volunteer Rewards		\$379
High Performance		\$33,843
Swabbing		\$5,000
Event Support		\$65,268
Sydney 3DE & WC Qualifier	\$60,268	
NSW Championships at Scone	\$5,000	
Development Projects		\$37,000
Cross Country Development	\$15,000	
Scone Horse Trials	\$3,000	
Tamworth Horse Trials	\$3,000	
Warrumbungle Horse Trials	\$3,000	
Wagga Wagga Horse Trials	\$3,000	
XC Jump Anchors	\$10,000	
Trauma Counselling Services		\$6,136
		\$174,306

### Jumping

Administration Support		\$15,000
Administration Support - Equitation		\$3,240
Performance Cards & Clubs Rebate		\$27,675
Officials Education		\$2,042
High Performance		\$9,084
Swabbing		\$2,727
Event Support		\$70,743
Summer Classic	\$21,811	
NSW Championships	\$20,000	
Sydney Royal	\$5,455	
Showcase	\$10,000	
Youth Festival	\$5,000	
Nowra Show	\$2,727	
Forbes Show	\$3,000	
NSW Young Rider Challenge	\$2,750	
Development Projects		\$12,925
Bega SJ Club	\$3,000	
ACT SJ Club	\$3,000	
Hunter Valley SJ Club	\$3,000	
Sydney SJ Club	\$1,221	
Regional Clinics	\$2,704	
		\$143,436



## Show Horse

Administration Support	\$5,000
Horse of the Year	\$3,345
NSW Championship	\$2,383
Australian Championships	\$1,566
Youth Development	\$835
	\$13,129

## Vaulting

Administration Support	\$3,240
NSW Championship	\$2,994
Other Events	\$1,426
Clinics	\$4,232
Other	\$1,913
	\$13,805

## Interschools

2015 Australian Championships	\$16,337
2016 NSW Championship	-\$21,688
Clinics	\$10,744
	\$5,393



## In 2015-16, the Equestrian NSW Board consisted of:

Board Member	Tenure	Board Meetings	
		Eligible	Attended
Peter Dingwall	Dec14-Jun16	9	9
Derek Major	Nov13-Jun16	9	9
Alex Townsend	Nov13-Jun16	9	6
David Lawrence	Nov13-Jun16	9	6
Kelly Paton	Nov13-Nov15	4	3
Fiona MacLeod	Jun15-Nov15	4	4
Damian O'Connell	Jul15-Nov15	4	4
Prue Spurrett	Nov15-Jun16	5	4
Suzanne Doyle	Nov15-Jun16	5	4
Vicki Roycroft	Nov15-Jun16	5	4

**Peter Dingwall** (Bachelor of Laws) - was elected to the Board at the 2014 AGM and elected as President by the Board on 25 June 2015. Until August 2016, Peter was a Magistrate at the ACT Magistrates Court and was Registrar of the ACT Supreme Court from 1985-90. He has been President of ACT Show Jumping Club since 2003, was Chef D'Equipe for the Australian Show Jumping Team in Korea in 2008 and has served on the ACT Rugby Union Judiciary. He was until recently the Chair of the National Show Horse Committee.

**Dr Derek Major** (Bachelor of Veterinary Science) – was elected to the Board at the 2013 AGM under the new Constitution. Until recently, Derek was a partner in Agnes Banks Equine Clinic and is a competitor in eventing and jumping as well as a breeder of performance horses. Derek is an accredited FEI vet, is a Chartered Member of the Australian Veterinary Association, former board member of the AVA and past president of Equine Veterinarians Australia.

**Alexandra Townsend** (Bachelor of Arts, Master of Journalism) – was re-elected to the Board at the 2014 AGM. Alex comes from a public relations and media background. She is director of The Animal Company and is the owner and event patron at Wallaby Hill Farm. Alex actively competes at three star level eventing and is a NCAS Level 2 Eventing instructor.

**David Lawrence** – was re-elected onto the Board at the 2014 AGM. David is an accredited Course Designer and has an ongoing involvement in jumping. During Equine Influenza, David was heavily involved in the management of the crisis and was at the forefront of negotiations with the federal and state governments regarding funding for events and industry relief packages.

**Kelly Paton** (Bachelor of Education) was re-elected to the Board 2013. Kelly is an enthusiastic owner and supporter of elite dressage horses. She has a professional background in education and brings to the board expertise in the areas of governance, education and training and stakeholder engagement.

**Fiona MacLeod** (Bachelor of Business) – was appointed by the Board to fill a casual vacancy in June 2015. Fiona is currently the Strategic Business Manager with Visy Industries and was previously Regional Manager for Goodman Fielder. Fiona's core skills are in marketing and communication, along with a sharp focus and involvement in OHS. She is an accredited FEI Jumping Official and has presided over most of the major Jumping and Eventing competitions in NSW.

**Damian O'Connell** – was appointed to fill a casual vacancy by the Board in July 2015. Damian has a strong business background, having established the highly successful companies Insight Surgical in 2001 and Insight Aesthetics (Princess Skincare) in 2011. He was a jumper as a junior, but more recently has taken up eventing with gusto, along with supporting two professional riders.

**Prue Spurrett** - held senior roles in Investment Banking, was formerly the President of Dressage NSW, is a FEI 4\* Eventing Judge and National C Level Dressage Judge and serves on the Australian Dressage Committee.

**Suzanne Doyle** (Bachelor of Economics, PhD) - has over 20 years of executive experience in financial services, was previously the Treasurer of Dressage NSW and has successfully competed in Dressage up to Inter I.

**Vicki Roycroft** - is a three-time Olympian, two-time time Australian Senior Showjumping Champion, Australian Eventing Champion and served as Chair of the National Jumping Committee for seven years.

In 2015-16 Equestrian Australia, guided by the Australian Sports Commission, commenced a review and update of its Constitution. The project is due for completion in 2016-17 and when finished Equestrian NSW will review our Constitution, with our members and related stakeholders, to make it consistent and complimentary with theirs.



## EDUCATION

Education is a strategic priority for Equestrian NSW.

Our Education Subcommittee continued its role to review and support proposals and initiatives from Equestrian Australia and to provide the Board with advice about opportunities to improve education in NSW. Strategic projects included:

- getting equestrian, as an academic subject, into more NSW schools;
- helping Equestrian Australia to refine and expand its participation programs;
- attracting, training and supporting official and coaches; and
- finding and adopting technology to assist with education.

Now that Equestrian Australia has got its new Education team in place, we look forward to re-engaging with them to make education a core component of all our activities.

## HIGH PERFORMANCE

The Dressage NSW High Performance program was re-launched in 2015-16. Equestrian NSW funded and staged six squad schools at Sydney International Equestrian Centre with Clemens Dierks, Brett Parbery and Mathew Dowsley as the coaches. Dressage NSW funded and staged two protocol days and a two day clinic with Lilo Fore. The riders and owners supported the program, with the quality of the younger horses coming through being a highlight.

With funding provided by Equestrian NSW, Jumping NSW also re-launched their program, featuring coaching from Greg Best and Michelle Strapp. Squad member David Cameron won the 2015 Australian Senior Showjumping Championship, riding Linda Martin and connections' RR Dyranta.

The Eventing NSW High Performance program, funded and delivered by Equestrian NSW, continued to be a success. In addition to the squad school days, Christoph Hess conducted a two day clinic in April, funded by Equestrian Australia and was really impressed with our emerging 2\* horses and riders. But it's going to be a while before the pack reels in Shane Rose who won the 4\* at the 2015 Adelaide International Horse Trials on CP Qualified, owned by Shane and Elizabeth Wischer. He was also second on Virgil, owned by Shane and Michelle Hasibar.

High Performance programs for the non-Olympic Disciplines will be developed in 2016-17.



## PARTICIPATION AND COMPETITION

The number and size of competitions increased across most disciplines. Equestriad Eventing and State Interschools now have close to 700 horses in their competitions.

Major Dressage competitions delivered strong performances and good crowds (eg Sydney CDI). Equestrian NSW staged the Australian Dressage Championships. Cathie Drury-Klein and Deb MacNicol, assisted by many from the Dressage NSW Committee, did an outstanding job in pulling together a new-look competition. The NSW Dressage Championships, hosted by Dressage NSW, is fast becoming the mecca for many NSW competitors, particularly amateur owner riders.

Driving is the only equestrian discipline which has a current Australian world champion. Boyd Exell has been a generous supporter of Driving in NSW over recent years. The Boyd clinics run at Tamworth, plus the new FEI competitions, will boost both participation and lift the performances of our Driving combinations.

The Eventing NSW calendar seems relentless, as more and more clubs stage more and more competitions. Finding 15 dressage judges in regional NSW is a constant challenge, as is sustaining the usually small and dedicated organising committees. Vicki Burgess and Tina Stafford provide a really valuable service to many of the events.

The Jumping NSW Committee worked hard to lift its profile, through clinics and the high performance program. The Rider Series, wrangled by Amber Fuller, has become a raging success and the NSW Show Jumping Championships, staged by Edwena Mitchell and her team, is fast building a reputation for being well run and rider friendly. The Yandoo crew, led by Kerrie Winning, pulled off another amazing tournament at Showcase and the Summer Classic, staged by Jumping NSW through Jane Frankum and John Vallance, once again displayed the very best in course design and jumping. Who will forget the rounds of Gabi Kuna piloting the incredible Cristalline around Leopoldo Palacios' grand prix tracks.

Show Horse staged two major competitions, the State Championships and the State Cup, both of which were well received. Plans are underway to increase support to Show Horse, which is really well managed by a small and hardworking Subcommittee.

Vaulting continued its development, particularly with school-age children. The number and quality of vaulters and officials improved through the dedicated efforts of the Vaulting Subcommittee.



## LOOKING FORWARD TO 2016-17

Strategic focus areas for the Board and team in 2016-17 include:

### Horse Welfare and Performance:

- Draft an Equestrian NSW Competition Risk Management Plan.

### Member Services

- Assist Equestrian Australia with the development and rollout of the MyEA and Nominate IT platforms.
- Conduct a member satisfaction survey and use the results to improve services.

### Governance and Finance

- Work with Equestrian Australia to review and update their Constitution.
- Re-negotiate the 2016-2020 MOU with Equestrian Australia.
- Return the 2015-16 deficit to break even.

### Participation and Competition

- Assist Equestrian Australia with the refining and expansion of our participation programs.
- Continue to support low barrier to entry classes at events.
- Stage additional competitions: Australian Interschools Championships, Australian Dressage Championships and Sydney 3DE and Jumping.

### Education

- Attract, train and support officials.
- Assist Equestrian Australia to refine their coaching program.

### High Performance

- Assist with the development of High Performance programs for all Disciplines.





## DISCIPLINE REPORTS

### DRESSAGE NSW

At the end of 2015, Dressage NSW said goodbye to our highly respected and long-standing President Prue Spurrett as she turned her talents to the Equestrian NSW Board, the Australian Dressage Committee and a successful career as an International eventing judge. 2015-16 has been a very busy year for our committee and one of major achievements for Dressage NSW and NSW riders. With the support of increased funding from Equestrian NSW and the financial success of our Clarendon competitions, we have been able to achieve many significant milestones.

A particular focus has been judges education and with expenditure of over \$25k in 2015-16, we have been able to provide:

- 6 free seminars at Clarendon for judges, riders and coaches at all levels, attended by 168 people
- 1 metro and 6 regional clubs to run free seminars (over 100 attendees)
- 3 stewards training courses
- 2 eventing dressage seminars
- 39 shadow judging and exam opportunities and more than 185 sit-in's at Clarendon competitions

This has resulted in 35 applicants registered to start their judging accreditation in 2016, with 8 already achieving accreditation, 7 judges upgrading across levels, a further 11 commencing their upgrading process and 5 FEI riders starting the judging fast-track process. This is a huge 150% increase over 2015 numbers and is critical in maintaining judge numbers and education.

2016 saw the launch of our revamped High Performance and Development Squad program with 20 combinations being named. With joint organization between Dressage NSW and Equestrian NSW, riders participated in 6 x 1 day squad clinics, 2 protocol judging opportunities with Ricky McMillan and Maria Schwennessen and a 2 day clinic with FEI 5\* judge, trainer and rider, Lilo Fore. 2016-17 will build on the program further and we are very excited to announce that 2017 will also see the launch of our revamped Young Rider Squad.

Dressage NSW again led the way in running 2 very successful CDI events – the iconic Sydney CDI and the NSW Championships which included a CDI-W for the first time in 14 years. With 270 horse and riders combinations and including Open, AOR, Pony and Para-Equestrian classes, the State Championships is now the largest dressage event in Australia. The Sydney CDI3\* is always

a highlight of the Australian Dressage calendar and in 2016 was the only event in Australia to offer our riders the opportunity to compete in front of 2 Rio Olympic judges. NSW also took its turn to host the Australian Young Rider Championships with over 100 riders from 5 States and Territories making the trip to SIEC.

It would not be possible to run these major events without the dedication and hard work of the army of volunteers that turn up year after year and for that we express our deepest gratitude. Of course, the longstanding support of our loyal sponsors is also a major contributor to the success of these major events and your ongoing support is greatly appreciated.

NSW metropolitan and regional clubs were also the beneficiaries of increased funding with \$20k provided to clubs for projects ranging from new gear check sheds, storage facilities, arena letters and arena surface projects. Regional Dressage Festival events were supported to the value of \$6k and a statewide survey of clubs was conducted to guide future strategies for growth in the regions. A Club Forum is scheduled for 25/26th February 2017.

Clarendon has had another busy and successful year providing well run, friendly competitions across all levels on well-maintained surfaces as well as valuable opportunities for judge education and training and generating funds for other DNSW projects. The four day Clarendon Winter Festival has quickly become a highlight of the annual NSW dressage calendar as Opens, AOR's, Pony's, Young Riders and Para-Equestrians compete side by side in their own categories at the one event.

The Rio Olympics and the lead up events provided a significant showcase for our NSW riders. Brett Parbery, riding Susie Duddy's elegant DP Weltmeister and Sue Hearn riding her own Remington vied for places on the team, with Sue achieving the ultimate prize of an Olympic berth. Para-Equestrians Lisa Martin and Katie Umback represented Australia in Grade 4 and 3 respectively, with Lisa missing out on a medal by the thinnest of margins to place fourth. Congratulations to all and their support teams – you have achieved something that many dream of from childhood but only the elite few achieve.

I can't let 2016 end without expressing my gratitude to the hardworking Dressage NSW committee and the many co-opted members who provide invaluable support and guidance to our committee.

**Helen Lawson - President**





## DRIVING

2015-16 started with the FEI CAI 1\* and 2\* event in Tamworth, with competitors again coming from across the state. Increased entries including junior driver participation is providing a strong platform for Driving in NSW.

Boyd Exell, World Champion proved that he is still just as popular at home as he is overseas. Boyd conducted his Masterclass again which was fully booked with participants. He then provided coaching to competitors and discussed the finer aspects of the discipline of Driving to the many spectators who arrived to watch the master in action.

The Tamworth event is held in conjunction with the Tamworth Showjumping event which host a World Cup qualifier class. The Jump and Drive on the Saturday evening gathered the crowds to watch the Show Jumpers battle it out with the Drivers. Everyone gets behind the drivers and it is good to see the two sports combine as one. They are certainly looking forward to staging the event again next year.

In April, a new FEI event was hosted by Dorothy and Doug Willcoxson at their property Witwood, in Bungendore. This event was held by the Southern Carriage Driving Club along with Doug and Dot who manage the Bungendore Driving Club. Together they held the Southern Classic FEI 1\* and 2\* events, alongside an EA national event. The organising committee, was delighted with the positive response from athletes. Entries were received from NSW, Victoria, South Australia, Queensland and New Zealand. Special thanks to Equestrian Australia and Equestrian NSW for their financial support, the events were a great success. The Course Designer Peter Harkness, FEI 2\* CD, presented a challenging marathon course around the Witwood property that was approved by the Technical Delegate, Jeannie Lane FEI 3\* TD from the UK. Francoise Thierry and Philippe Lienart (Belgium) were also special officials. Driving judges benefitted from the expertise of our international guests. Andrea Webb FEI steward worked tirelessly through the whole event and she is an asset to any carriage driving event.

The Horse Driving Trials Club (HDTCC) continued to have "Come and Try" days and weekends which have proven to be very successful with new members continuously popping up. They have been holding club events over multiple locations including Grafton, Casino, Uralla and Tamworth. This is great exposure for the discipline of driving with an increase of members coming through. Many of the newcomers have continued to follow our 'Come and Try' and event weekends and eventually join as full club members with not only driving members but also grooms to learn the sport.

Driving is in a good position moving into 2016-17. With increased participation of drivers at events and clubs starting to affiliate with Equestrian NSW, it is hoped that driving can become more popular, with participants right up to the elite.

**Jennifer Nichols - Chair**





## EVENTING

The tragic accidents at Scone Horse Trials and Sydney International Horse Trials deeply affected Eventers and the wider equestrian community. We all mourn the passing of two beautiful girls – Olivia Inglis and Caitlyn Fischer.

During the year around 32 events took place throughout New South Wales. Some events focused on providing a good introduction to Eventing by catering to the lower levels, while others provided the whole range of levels from EvA45 up to 3\*. The benefit to the riders of these smaller events cannot be underestimated as they can provide a wonderful introduction to our sport, without the big environment of somewhere like SIEC. Of course riding at a venue like SIEC has its own appeal and is often

The VHF radios from Red Radios have been successful and the additional \$3 levy has covered the cost. Casey-Lee from Red Radio Solutions has done an excellent job of ensuring they arrive at the venues.

Special thanks to Emma Darcy for the membership management and Richard Simmons, Charmaine Torzillo, Narelle Tessier, Belinda Adams, Liz Watt and Judy Norcott who score at events very competently, always forward results and have helped enormously with administering 'reverse qualification'. Live scoring is successful and enjoyed by those that can't attend an event. Tina Stafford has supported Vicki Burgess in all the 'behind the scenes' things associated with events, checking draws, doing draws, mail merging and the list goes on and on. Tina also finds time to be the Secretary for three Clubs and the Eventing NSW Treasurer.

Vicki Burgess applied her wealth of knowledge and worked tirelessly on many fronts to assist the Executive and many clubs to run events, for which we are grateful.

The Volunteer registration and rewards program has over 500 volunteers currently registered. There are some amazing people registered, travelling vast distances to be involved in Eventing.

During December and January the Executive will discuss our paramedic services to provide the best services for our clubs and the safety of the sport.

Eventing NSW conducted two Officials seminars in 2016 at Camden and Tamworth. Unfortunately, Wagga Wagga was postponed due to flooding and will be held in November.

Seminars are conducted for Course Designers, Technical Delegates and Dressage Ground Jurys. 45 participants attended Camden and 18 attended at Tamworth. There is no charge for participants and all are welcome. Thank you to Equestrian NSW for assisting by providing funding for Officials training.

A total of \$65k was allocated for Cross Country funding for the financial period 2015-16.

Equestrian NSW provided \$15k, Eventing NSW provided \$50k. Funding is \$ for \$ so over \$130k was spent on Cross Country construction and repairs by Eventing Clubs.

Carlene Barton and Penny Rose have been conducting successful Development Clinics and Eventing NSW has received many positive comments. The intention of the clinics is to provide the best possible coaches available to upgrade the skills of riders who are aiming for FEI levels but are not yet eligible for State Squads.

Equestrian Australia has been asked to provide some "in service training" with internationally recognised trainers so our coaches are continually presented with new ideas and training methods. Prue Barrett has provided mentoring at our clinics for 'less experienced' coaches wishing to become involved. The clinics will be continued in 2017.

Eventing NSW provides loans to clubs to upgrade equipment as well as a 'Special Funding' for infrastructure projects. In 2015-16, clubs were provided with \$24k for footing funding. Providing good 'going' for our horses is a priority of Eventing NSW and the funding is assisting clubs develop the best possible surface for the venues.

And last, but not least, thank you to the Eventing NSW Executive: Bronwyn, Vince, Tina and Christan along with the Committee and Clubs who make my job enjoyable. And of course, the Riders!

**Shane Rose - President**





## JUMPING

Jumping NSW would like to extend its thanks to the three outgoing committee members - Michael Archer, Sue Middleton and Tim Dreverman. We thank you for your input, time and the effort you dedicated to Jumping NSW. As you are all still active in helping the sport of Jumping in your own areas and we hope you can continue to contribute as you all have a lot to offer.

We welcome Jock McKillop, a new member to the committee, Cathy Brown who has been attending meetings as a club delegate and Edwena Mitchell who has been on the committee previously. We look forward to working with you all and hope you are able to help out with all the different aspects of Jumping NSW.

Since this time last year we have been very busy with a number of projects. The biggest and most demanding of our tasks this year has been the reinvention of the NSW High Performance Squads and clinics. A lot of work was put into this in quite a short turn around and we have been really heartened at the dedication and commitment of some committee members to this project. The clinics have been a great success with good numbers attending. We were lucky to be able secure Greg Best, an Olympic Games medallist competing for the USA, who now resides in New Zealand. Also Michelle Strapp from Victoria has been working with our Juniors and Young Riders.

We are striving to improve a number of areas of Jumping. Better communication with and for the members. One of our main objectives this year was to work hard on implementing better communication through all our different outlets, website, facebook and newsletters.

Membership is another subject high on the agenda and providing more education opportunities for officials. Easier access to the guidelines and information on becoming an official, offering support and mentoring as well as clinics. Also establishing a reliable database for easier communication for notification of training opportunities. This is urgent and this is an area where support funding needs to be invested as we are seeing a rapidly declining number of officials.

Our calendar of events is crucial to allow riders, officials and show organisers to plan well ahead and organise their year. This is a priority and we are hoping to engage our new committee members to help implement this along with making our website much more user friendly and informative.

It has been discussed at committee meetings and we would like to see a system implemented whereby new shows can apply for a date to enter the existing calendar so as to not disadvantage existing shows that we value, support and want to protect. We feel confident we will be able to get a system in place in the near future.

A meeting with Jumping NSW affiliated Jumping clubs was held during the State Showjumping Championships. The purpose of the meeting was for the clubs to let us know how we can best support and help them, in particular the Regional Clubs. It was a very useful meeting with 8 clubs attending.

This meeting has given us a number of ideas and allowed the clubs to voice their thoughts. The clubs have been asked to contact Jumping NSW when they are not sure how things work or if they are in need of support or have problems.

Similar types of meetings with Riders, Show organisers and Officials are on the agenda for next year.

The Jumping NSW Olympic Arena training weekends for Jumping NSW members have been very successful and are of great help with all funds raised going straight to Jumping NSW Summer Showjumping Classic. All helpers have been volunteering their time and equipment donated and we have even had non committee members lending a hand which has been greatly appreciated.

After many years we again have Jumping NSW merchandise available for sale. This is an important aspect of advertising and promotion of Jumping NSW and I am glad to see we have merchandise in the form of polo shirts available again for our members.

Jumping NSW also now have three major State Titles held in NSW. The NSW State Jumping Championships, NSW State Indoor Championships and the NSW Country Championships, plus four World Cup shows were conducted in NSW in the last 12 months and these were all supported by Jumping NSW.

**Jane Frankum - President**





## SHOW HORSE

As Chair of the Equestrian NSW Show Horse Committee, I am pleased to submit this report for 2015-16.

The Committee has been very active in 2015-16, commencing with the Elizabeth Farm 2016 Equestrian NSW Horse Of The Year Show held in March at SIEC. This year, for the fourth consecutive year, competitor numbers increased, with over 250 entries taking part over the three days.

With their success at the Equestrian NSW 2016 Horse Of The Year Show, our NSW Show Horse Team of 54 members will travel to Werribee Victoria in December to compete and represent NSW at the Sunsense 2016 Equestrian Australia National Show Horse & Rider Championships. I would like to acknowledge the support of our many generous sponsors of the NSW 2016 Show Horse team, with horse and riders all able to present looking very smart in their sponsored team uniforms for both riders and horses and we wish our team all the best for a successful show.

Most members of the Show Horse Committee were also actively involved with assisting Equestrian NSW, in the running of the Show Horse Section, of the ever growing and popular NSW Interscholls Championships and the Australian Interscholls Championships.

The Equestrian NSW Show Horse Committee, has been very busy with Bi Monthly meetings throughout the year and we look forward to a bright future for Show Horse, with a number of plans underway for conducting additional events in other Regional areas of NSW, culminating with an additional major event for 2017 at SIEC, Sydney.

### Robin Bland - Chair



## VAULTING

In the year 2015-16, five major competitions were conducted in NSW for Vaulting. The Southern Highlands Vaulting Club once again held their popular Christmas competition trying a new venue in Mt Hunter. In March the Sydney Royal once again invited Vaulting NSW to conduct a competition to showcase the sport to the wider community. There is a strong interest in this competition continuing as it meets a need for the RAS and gives Vaulting a unique opportunity to engage with an uninitiated audience. Similarly the competition held in May as part of the Scone Horse Festival by the Scone Vaulting club attracted a record audience to the competition despite competitor numbers being down due to the National Championships moving to earlier in the year in South Australia, only a fortnight beforehand. Interscholls was once again enjoyed by many vaulters and the State Championships in August where for the first time all the clubs combined to run the event together with the proceeds going to Vaulting NSW, where these benefits will continue to be directed back into the NSW Vaulting community.

In February, Vaulting NSW hosted the annual Vaulting Judges Workshop. Eleven judges attended from across Australia with major reforms in the rules being determined over a very intensive weekend of hard work. Two vaulting workshops were conducted over the year and both featured content for judges, stewards and the volunteers to assist them to be more comfortable with the technical roles such as Marshall, time keeper, penciller and gear checker that these people will undertake in upcoming competitions.

Vaulting NSW focused on High Performance development throughout the year with both vaulting clinics dedicating time for HP vaulters and vaulters from the higher competitive grades to work with top international clinicians Daniel Kaiser (currently World Cup Champion), Matthias Lang (past gold medallist from WEG) and Emma Sealy (an American coach who trained Gold medallist individuals, PDD and Squad combinations). One NSW vaulter, Sarah Grayson participated in this year's World Championships in France on a Scottish horse from the stable of one of vaulting's best lungers John Eccles.

Two workshops were conducted - the April clinic with Daniel Kaiser who gave our senior vaulters an opportunity to develop their coaching skills with accredited coaches alongside for a helping hand. This concept provides our senior vaulters with a transition pathway into other roles in the sport after their vaulting career.

### Jenny Scott - Chair





## INTERSCHOOLS

The 2015-16 year proved to be busy on the Interschool calendar.

Interschools has become one of the highest priority strategic projects for Equestrian NSW, as it encompasses new participants into our sport right through to junior high performance.

Equestrian NSW hosted the 2015 Pryde's Australian Interschool Championships in September. This is only the second time that NSW has hosted this event, the first being back in 2010. Pryde's have been a strong supporter of the Interschool competition and it was wonderful to see them involved at this National Level. A thank you is also extended to our discipline sponsors, FDC Construction & Fit Out, Promectin Mini, John Boyd Properties, Godolphin and Equestrian Australia - Ready Set Trot.

NSW fielded a team of 90 combinations proving to be a force amongst the interstate competitors. A total of 347 combinations from all states of Australia participated in the disciplines of Dressage, Eventing, Jumping, Combined Training, Show Horse with entrants competing in over 1,000 individual tests.

A special note of thanks to the management and staff at SIEC for without this facility which was used in its capacity to every corner. Parking lots became camping sites and extra stables were brought in to cater for the increased number of horses. Run over five days the event showcased NSW and it was great to see the team spirit of each individual state shine through along with many personal bests. Team NSW proved victorious winning the overall Harry Le Bherz trophy with 2304 points only 131 points ahead of interstate rival Queensland with Victoria in third place on 2131 points. It was a tight finish to the end. A special feature of the Championships was the "Off-The-Track" award, sponsored by Godolphin, for the best placed thoroughbred ex-racehorse in each discipline.

Equestrian NSW again hosted clinics at SIEC and Camden during the year. These were well received with increased numbers on last year.

The State Interschool Championships in June saw a new sponsor come on board. Godolphin was welcomed as the 2016 Naming rights sponsor. Godolphin with the strong support of their team are gradually increasing their exposure into the equestrian field and supporting the Championships is a testament to their commitment. We also thank our discipline sponsors; FDC Construction & Fit Out, Pryde's EasiFeed, Inglis/Horsezone, Rivenlee Floats, and Co-Wyn Building Group.

With over 650 competitors this year, the standard of competition and performances was extremely high. Class numbers across all disciplines were very strong.

The many volunteers, usually Mums and Dads, did a great job in helping run the show.

In the Primary Schools Championship, Gib Gate in Mittagong took out the Championships with 341 points, 157 points ahead of Central Coast Grammar on 198 points.

Frensham proving to be a force again taking out Champion Secondary School with an enormous total of 1,090 points with Arndell Anglican College taking out the Reserve on 581 points.

Based on the success of the recent Australian and NSW Interschools Championships, Equestrian NSW agreed to stage the 2016 Australian Interschool Championships.

**Andrea Webb - Event Director**





# 2015 EQUESTRIAN NSW AWARDS FOR EXCELLENCE

## INTERSCHOOL CHAMPIONS

### Combined Training

Champion Primary Rider:  
Tahlia Cowan – Glenorie Primary School

Champion Secondary Rider:  
Hannah Klep – Lyneham High School

### Vaulting

Champion Primary Rider:  
Isabelle Naphthali – St Thomas Aquinas

Champion Secondary Rider:  
Emily Jones – Bede Polding College

### Dressage

Champion Primary Dressage Rider:  
Jorja Power – Walcha Central

Champion Secondary Dressage Rider:  
Sydney Evans – Brigidine College St Ives

### Show Horse

Champion Primary Show Horse Rider:  
Elizabeth Taylor – Gib Gate

Champion Secondary Show Horse Rider:  
Hunter Taylor – Oxley College

### Jumping

Champion Primary Rider:  
Billie Kinder – Amdell Primary

Champion Secondary Rider:  
Madeline Sinderberry – All Saints Bathurst

### Eventing

Champion Primary Rider:  
Paris Kamper – Pacific Hills Primary

Champion Secondary Rider:  
Olivia Barton – Frensham

### Overall Champion Horse & Rider

Champion Overall Primary Rider:  
Billie Kinder – Amdell Primary

Champion Overall Secondary Rider:  
Madeline Sinderberry – All Saints Bathurst

### 2015 Champion Schools

Champion Primary School  
Amdell Primary

Champion Secondary School  
Frensham

## DRESSAGE AWARDS

Young Athlete of the Year  
Elisabeth Hulin

Young Rider Encouragement Award  
Sarah Faraway

Horse of the Year  
DP Weltmeiser

Athlete of the Year  
Brett Parbery

## SHOW HORSE AWARDS

Show Hunter of the Year  
Royal Queen of Sefton – Brae Digney

Show Horse of the Year  
Robbanie Chart Topper – Belinda Sibley

Young Athlete of the Year  
Tyler Kelly

Athlete of the Year  
Jessica Stalling

## Vaulting AWARDS

Young Athlete of the Year  
Emily Jones

Female Athlete of the Year  
Sarah Grayson

Male Athlete of the Year  
Justin Boyle

Vaulting Horse of the Year  
Crème Brulee – Robyn Boyle

## VOLUNTEER

### DISCIPLINES AND VOLUNTEER OF THE YEAR

Show Horse Volunteer of the Year:  
Alison Doyle

Dressage Volunteer of the Year  
Joy Charlton

Vaulting Volunteer of the Year  
Sarah Jones

Jumping Volunteer of the Year  
Donnette Longhurst

Driving Volunteer of the Year  
John Meredith

Eventing Volunteer of the Year  
Georgina Kennedy

The Equestrian NSW Volunteer of the Year for 2015  
Joy Charlton

## DRIVING AWARDS

Young Athlete of the Year  
Molli Mercer

Encouragement Award  
Leah Montifore

Horse of the Year  
Penny's Folly – Bill Wicks

Athlete of the Year  
Amanda See

## JUMPING AWARDS

Athlete of the Year:  
Chris Chugg

Young Athlete of the Year:  
Savanna Hopkinson

Horse of the Year:  
Cristalline – Gabrielle Kuna

Best Agricultural Show with Jumping:  
Royal Canberra Agricultural Society

## EQUESTRIAN AUSTRALIA NOMINATIONS

NSW Administrator of the Year  
Tina Stafford

NSW Official of the Year  
Carolyn James

NSW Event of the Year  
Australian Interschool Championships

Lifetime Achievement Award to the Sport of Jumping  
Rod Brown

## EVENTING AWARDS

Junior Pre Novice Rider  
Lucy Ramsay

Young Athlete of the Year  
Jordyn Faint

Horse of the Year  
Virgil – Shane Rose & Michelle Hasibar

Athlete of the Year  
Shane Rose

## COACHING AWARDS

Community Coach of the Year  
Sharna Kirkham

High Performance Coach of the Year:  
James Collin

## GOW GATES SERVICE TO SPORT AWARDS

Service to Sport – Eventing  
Margot White

Service to Sport – Dressage  
Prue Spurrett

Service to Sport – Show Horse  
Robin Bland

Service to Sport – Driving  
Dot & Doug Willcoxson

Service to Sport – Jumping  
Kerrie & John Winning

Service to Sport – Vaulting  
Sharna Kirkham



# EQUESTRIAN NSW FINANCIAL REPORT

For the Year ended 30 June 2016

## EQUESTRIAN NSW A.B.N. 17 157 619 696

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## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2016

	Note	2016 \$	2015 \$
<b>Revenue</b>			
Membership Income		1,268,873	1,225,431
Horse Related Income		344,816	315,630
NCAS Income		3,936	3,628
Discipline Councils/Committees Income	5	1,343,955	510,620
Marketing and Promotion		9,155	10,755
Funding Received	5	48,500	48,500
Management Fee Received		51,711	51,786
Interest Received		21,710	32,813
Other Income		4,100	6,673
		<u>3,096,756</u>	<u>2,205,836</u>
<b>Expenses</b>			
Administration Costs		156,566	167,529
Auditors Fee		6,500	6,750
Bad Debts written off		3,211	-
Council Employment Expense		51,711	51,786
Depreciation		24,568	21,820
Discipline Councils/Committees Expense	6	1,809,148	948,243
Financial Expense		6,004	5,848
Marketing and Promotion		64,281	59,176
National Expense		526,843	510,318
NCAS Expense		682	1,445
Services & IT		19,256	14,985
Wages & Salaries		584,617	469,243
		<u>3,253,387</u>	<u>2,258,041</u>
<b>Net current year surplus/(deficit)</b>		<u>(156,631)</u>	<u>(52,205)</u>
<b>Other comprehensive income</b>		<u>\$ -</u>	<u>\$ -</u>
<b>Total Comprehensive Income</b>		<u><u>(156,631)</u></u>	<u><u>(52,205)</u></u>





## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2016

	Note	2016 \$	2015 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	7	1,424,267	1,341,098
Trade and other receivables	8	80,235	40,773
Other Assets	9	120	264
<b>Total Current Assets</b>		<b>1,504,622</b>	<b>1,382,135</b>
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	10	57,926	75,702
<b>Total Non-Current Assets</b>		<b>57,926</b>	<b>75,702</b>
<b>TOTAL ASSETS</b>		<b>1,562,548</b>	<b>1,457,837</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	11	197,731	101,183
Borrowings	12	20,127	7,187
Provisions	13	49,899	32,824
Other liabilities	14	541,847	396,343
<b>Total Current Liabilities</b>		<b>809,604</b>	<b>537,537</b>
<b>NON-CURRENT LIABILITIES</b>			
Borrowings	12	-	20,128
Provisions	13	22,825	20,058
<b>Total Non-Current Liabilities</b>		<b>22,825</b>	<b>40,186</b>
<b>TOTAL LIABILITIES</b>		<b>832,430</b>	<b>577,723</b>
<b>NET ASSETS</b>		<b>730,119</b>	<b>880,114</b>
<b>EQUITY</b>			
Reserves		-	-
Retained surplus	15	730,119	880,114
<b>TOTAL EQUITY</b>		<b>730,119</b>	<b>880,114</b>

## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

STATEMENT OF CHANGES IN EQUITY  
AS AT 30 JUNE 2016

	Note	Reserves \$	Retained surplus \$	Total Equity \$
<b>Balance as at 1 July 2013</b>		-	631,480	<b>631,480</b>
Prior period adjustment (Special Purpose Fund)		-	(50,142)	<b>( 50,142 )</b>
Surplus for the year attributable to members of the entity		-	97,143	<b>97,143</b>
<b>Balance as at 30 June 2014</b>		<b>-</b>	<b>678,481</b>	<b>678,481</b>
<b>Balance as at 30 June 2014</b>		-	678,481	678,481
Surplus/(Deficit) for the year attributable to members of the entity		-	( 52,205 )	<b>( 52,205 )</b>
Prior period adjustment (Goods and Services Tax)		-	20,043	20,043
Prior period adjustment (Special Purpose Fund)		-	233,796	233,796
<b>Balance as at 30 June 2015</b>		<b>-</b>	<b>880,114</b>	<b>880,114</b>
<b>Balance as at 1 July 2015</b>		-	880,114	<b>880,114</b>
Surplus/(Deficit) for the year attributable to members of the entity		-	( 156,631 )	<b>( 156,631 )</b>
Prior period retained earnings of SIE acquired		-	6,636	<b>6,636</b>
<b>Balance as at 30 June 2016</b>		<b>-</b>	<b>730,119</b>	<b>730,119</b>

The accompanying notes on pages 37 to 44 form an integral part of this financial report

The accompanying notes on pages 37 to 44 form an integral part of this financial report





## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

STATEMENT OF CASH FLOWS  
AS AT 30 JUNE 2016

	Note	2016 \$	2015 \$
<b>Cash flows from operating activities</b>			
Funding received		48,500	48,500
Other receipts in the course of operations		3,125,888	2,459,521
Payments to suppliers and employees		(3,096,906)	(2,498,277)
Interest received		21,710	32,813
<b>Net cash provided by/(unused in) operating activities</b>	16(ii)	<b>99,192</b>	<b>42,557</b>
<b>Cash flows from investing activities</b>			
Proceeds from sale of property, plant and equipment		-	-
Payments for property, plant and equipment		(6,793)	(27,133)
<b>Net cash provided by/(used in) investing activities</b>		<b>(6,793)</b>	<b>(27,133)</b>
<b>Cash flows from financing activities</b>			
Payments for borrowings	12	(9,230)	(9,230)
<b>Net cash provided by (used in) financing activities</b>		<b>(9,230)</b>	<b>(9,230)</b>
<b>Net increase (decrease) in cash held</b>		<b>83,169</b>	<b>6,194</b>
Cash on hand beginning of the financial year		1,341,098	1,334,904
<b>Cash at end of the financial year</b>		<b>1,424,267</b>	<b>1,341,098</b>

## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

## 1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards, Reduced Disclosure Requirements, Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

The financial report was approved by the directors as at the date of the directors' declaration.

The financial report is for the entity Equestrian NSW as an individual entity. Equestrian NSW is an organisation limited by guarantee, incorporated and domiciled in Australia. Equestrian NSW is a not for profit entity for the purpose of preparing the financial statements.

The following is a summary of the material accounting policies adopted by the organisation in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

**(a) Basis of preparation of the financial report***Historical Cost Convention*

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies.

**(b) Revenue**

Revenue from sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at the time of delivery of the goods to the customer.

Sponsorships revenue is recognised as and when received.

Revenue from organising and hosting events is recognised in the period in which the events are held.

Interest revenue is recognised when it becomes receivable on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

**(c) Foreign currency translations and balances***Functional and presentation currency*

The financial statements are presented in Australian dollars which is the organisation's functional and presentation currency.

*Transactions and Balances*

Foreign currency monetary items that are outstanding at the reporting date (other than monetary items arising under foreign currency contracts where the exchange rate for that monetary item is fixed in the contract) are translated using the spot rate at the end of the financial year.

Except for certain foreign currency hedges, all resulting exchange differences arising on settlement or statement are recognised as revenues and expenses for the financial year.

**(d) Contributions, Government Grants and Donations**

A non reciprocal contribution or grant is recognised when the entity obtains control of the contribution or grant and it is probable that the economic benefits will flow to the entity, and the amount of the contribution or grant can be measured reliably.

If conditions are attached to the contribution or grant that must be satisfied before the entity is eligible to receive the contribution, recognition of contribution or income is deferred until those conditions are met.

A non reciprocal donation is recognised when the right to receive a donation has been established.

When the entity receives grants but is obliged to give directly approximately equal value to the contributor, recognition of grant income will be deferred until the delivery of service.

**(e) Income tax**

No provision for income tax has been raised as the organisation is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.





## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

## 1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## (f) Financial instruments

*Classification*

The organisation classifies its financial assets into the following categories: financial assets at fair value through profit and loss, loans and receivables, held to maturity investments, and available for sale financial assets. The classification depends on the purpose for which the instruments were acquired. Management determines the classification of its financial instruments at initial recognition. The organisation does not hold derivative financial instruments.

*Financial instruments*

Financial instruments consist of investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Financial instruments are initially recognised at fair value, plus directly attributable transaction costs (if any), except for instruments recorded at fair value through profit and loss. After initial recognition, financial instruments are measured as described below.

*Loans and receivables*

Loans and receivables are measured at fair value at inception and subsequently at amortised cost using the effective interest rate method.

*Available-for-sale*

Available for sale financial assets include any financial assets not included in the above categories and are measured at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity. The cumulative gain or loss is held in equity until the financial asset is de recognised, at which time the cumulative gain or loss held in equity is recognised in profit and loss.

*Donated financial assets*

Financial assets donated to the organisation are recognised at fair value at the date the organisation obtains control of the assets.

*Financial liabilities*

Financial liabilities include trade payables, other creditors and loans from third parties, including balances and loans from, or other amounts due, to director related entities.

Non derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Financial liabilities are classified as current liabilities unless the organisation has an unconditional right to defer settlement of the liability for at least twelve months after the reporting period.

## (g) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and any accumulated impairment losses.

*Property*

The organisation does not hold ownership or interest in any freehold land and buildings.

*Plant and equipment*

Plant and equipment is measured on the cost basis.

**Depreciation and amortisation**

The depreciable amount of all fixed assets is depreciated over their estimated useful lives commencing from the time the asset is held ready for use. Land and the land component of any class of fixed asset is not depreciated.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rates	Depreciation basis
Plant and equipment	10% to 40%	Diminishing value
Furniture and fittings	30%	Diminishing value
Computer and office equipment	40%	Diminishing value
Motor Vehicle	22.5%	Diminishing value

## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

## 1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## (h) Impairment of Assets

Assets with an indefinite useful life are not amortised but are tested annually for impairment in accordance with AASB 136. Assets subject to annual depreciation or amortisation are reviewed for impairment whenever events or circumstances arise that indicate that the carrying amount of the asset may be impaired.

An impairment loss is recognised where the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset is defined as the higher of its fair value less costs to sell and value in use.

The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to present values in determining recoverable amounts.

## (i) Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as an expense on a straight-line basis over the term of the lease.

Lease incentives received under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

## (j) Employee Benefits

*(i) Short-term employee benefit obligations*

Liabilities arising in respect of wages and salaries, annual leave and any other employee benefits expected to be settled within twelve months of the reporting date are measured at their nominal amounts based on remuneration rates which are expected to be paid when the liability is settled. The expected cost of short term employee benefits in the form of compensated absences such as annual leave is recognised in the provision for employee benefits. All other short term employee benefit obligations are presented as payables.

*(ii) Long-term employee benefit obligations*

Liabilities arising in respect of long service leave and annual leave which is not expected to be settled within twelve months of the reporting date are measured at the present value of the estimated future cash outflow to be made in respect of services provided by employees up to the reporting date.

Employee benefit obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

Contributions made by the organisation to Superannuation funds are charged as expenses when incurred.

## (k) Provisions

Provisions are recognised when the organisation has a legal or constructive obligation, as a result of past events, for which it is probable that an out flow of economic benefits will result and that outflow can be reliably measured.

## (l) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

## (m) Comparatives

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.





## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

## 2 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Certain accounting estimates include assumptions concerning the future, which, by definition, will seldom represent actual results. Estimates and assumptions based on future events have a significant inherent risk, and where future events are not as anticipated there could be a material impact on the carrying amounts of the assets and liabilities discussed below.

(a) Annual leave and long service leave

Net present value calculations are used to estimate the annual leave and long service leave provisions

## 3 ACCOUNTING STANDARDS AND INTERPRETATIONS ISSUED BUT NOT OPERATIVE AT JUNE 2016

There is not expected to be any significant impact on the organisation's financial report due to the initial application of Australian Accounting Standards issued at reporting date but not yet effective.

## 4 FINANCIAL RISK MANAGEMENT

The organisation's financial instruments consist mainly of deposits with banks, accounts receivable and payable, and hire purchase contracts.

The organisation is exposed to a variety of financial risks comprising:

- (a) Funding risk
- (b) Interest rate risk
- (c) Credit risk
- (d) Liquidity risk

The board of directors have overall responsibility for identifying and managing operational and financial risks. These risks are managed by the board and / or committees consented by the board.

## (a) Funding risk

The organisation receives minimal outside funding to operate many of its services. Government and Equestrian Australia funding contributed 3.5% (2014: 6%) of the organisation's revenues in the 2015 financial year. The risk of loss of these funding streams is considered to be minimal to the organisation.

With the use of a cash forecast tool, Equestrian NSW have modelled what happens if the Government cuts the funding, and have a broad plan of action should this occur.

## (b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates. Interest rate risk is minimal as the organisation has limited borrowings. Subject to consideration of liquidity risk, cash is held in fixed interest rate accounts to maximise returns.

## (c) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date of recognised financial assets is the carrying amount of those assets, net of any provisions for impairment of those assets, as disclosed in statement of financial position and notes to financial statements.

The organisation does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the organisation.

The organisation does not have any material credit risk in respect of cash and cash equivalents as these are held with Authorised Deposit-taking Institutions (ADIs) regulated by APRA.

## (d) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

The organisation manages liquidity risk by monitoring forecast cash flows and ensuring that adequate cash and cash equivalents and / or unutilised borrowing facilities are maintained.

## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

## 4 FINANCIAL RISK MANAGEMENT (continued)

The carrying amounts for each category of financial instruments measured in accordance with the accounting policies to these financial statements, are as follows.

		2016 \$	2015 \$
<b>Financial assets</b>	<b>Note</b>		
Cash and cash equivalents	7	1,424,267	1,341,098
Loans and receivables	8	80,235	40,773
<b>Total financial assets</b>		<b>1,504,502</b>	<b>1,381,871</b>
<b>Financial liabilities</b>			
Financial liabilities at amortised cost:			
Trade and other payables	11	197,731	101,183
Borrowings	12	20,127	27,315
<b>Total Financial Liabilities</b>		<b>217,859</b>	<b>128,498</b>

## Fair Values

- (i) For listed available-for-sale financial assets and financial assets at fair value through profit or loss, the fair values have been based on closing quoted bid prices at the end of the reporting period. In determining the fair values of the unlisted available-for-sale financial assets, the directors have used inputs that are observable either directly (as prices) or indirectly (derived from prices).
- (ii) Fair Values of held-to maturity investments are based on quoted market prices at the end of the reporting period.

## 5 REVENUE

	2016 \$	2015 \$
<b>Revenue from Discipline Councils and Committees:</b>		
Dressage Council	274,708	11,580
Eventing Council	289,042	25,062
Jumping Council	27,675	28,208
Show Horse Committee	104,463	105,908
Interschool's Committee	641,666	308,172
Vaulting Committee	6,241	31,530
Driving Committee	160	160
	<b>1,343,955</b>	<b>510,620</b>

## Management Fee Received:

Equestrian NSW employs the Secretaries for Dressage NSW and Eventing NSW, with all employment costs reimbursed.

## Funding Received:

Office of Sport - Sport Development Program	<b>48,500</b>	<b>48,500</b>
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Funding applicable to specific disciplines has been included in "Discipline Income" above:

Office of Sport - Discipline Event Support	17,500	15,000
Equestrian Australia - High Performance Program	11,600	11,600
Equestrian Australia - Discipline Event Support	28,000	-
	<b>57,100</b>	<b>26,600</b>
<b>Aggregate Funding received</b>	<b>105,600</b>	<b>75,100</b>

## 6 EXPENSES

	2016 \$	2015 \$
<b>Expenditure on Discipline Councils and Committees:</b>		
Dressage Council	404,477	116,591
Eventing Council	454,291	186,487
Jumping Council	143,540	151,090
Show Horse Committee	119,373	88,315
Interschool's Committee	647,680	357,039
Driving Committee	21,487	18,000
Vaulting Committee	18,300	25,261
Individuals	-	5,461
	<b>1,809,148</b>	<b>948,243</b>





## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

	2016 \$	2015 \$
<b>7 CASH AND CASH EQUIVALENTS</b>		
Cash at bank	1,414,942	1,333,353
Cash on hand	4,325	2,745
Bond deposit	5,000	5,000
	<u>1,424,267</u>	<u>1,341,098</u>
<b>8 TRADE AND OTHER RECEIVABLES</b>		
Trade Debtors	55,196	34,099
Provision for doubtful debts	710	-
	<u>55,906</u>	<u>34,099</u>
<b>Other receivables</b>		
GST receivable	-	6,674
Prepaid expenses (future events)	2,773	-
Sundry Debtors	21,557	-
	<u>80,235</u>	<u>40,773</u>
<b>9 OTHER ASSETS</b>		
Borrowing Costs	121	265
	<u>121</u>	<u>265</u>
<b>10 PROPERTY, PLANT &amp; EQUIPMENT</b>		
Plant and Equipment - at cost	34,293	31,553
Less accumulated depreciation	(16,906)	(11,055)
	<u>17,387</u>	<u>20,498</u>
Furniture and Fittings - at cost	68,873	68,873
Less accumulated depreciation	(64,017)	(61,936)
	<u>4,856</u>	<u>6,937</u>
Computer Equipment - at cost	59,638	55,586
Less accumulated depreciation	(38,688)	(26,329)
	<u>20,950</u>	<u>29,257</u>
Motor Vehicles - at cost	42,545	42,545
Less accumulated depreciation	(27,812)	(23,535)
	<u>14,733</u>	<u>19,010</u>
	<u>57,926</u>	<u>75,702</u>

**Reconciliations**

Reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year.

	Plant and Equipment	Furniture and Fittings	Computer Equipment	Motor Vehicles	Total
Opening carrying amount	20,498	6,937	29,257	19,010	75,702
Additions	2,740	-	4,053	-	6,793
Revaluation of fair value of building	-	-	-	-	-
Disposals	-	-	-	-	-
Depreciation Expense	(5,851)	(2,081)	(12,359)	(4,277)	(24,568)
<b>Closing Carrying amount</b>	<b>17,387</b>	<b>4,856</b>	<b>20,951</b>	<b>14,733</b>	<b>57,927</b>

**11 TRADE AND OTHER PAYABLES****Current**

Trade creditors	182,720	79,761
Other creditors	225	-
Employee super	-	10,771
GST, FBT and PAYG payable	21,053	9,440
Credit card liability	(6,268)	1,212
	<u>197,731</u>	<u>101,183</u>

**12 BORROWINGS****Current**

Hire Purchase Liability	20,722	9,230
Less: Unexpired Finance Charges	(595)	(2,043)
	<u>20,127</u>	<u>7,187</u>

**Non Current**

Hire Purchase Liability	-	20,722
Less: Unexpired Finance Charges	-	(595)
	<u>-</u>	<u>20,128</u>
<b>Aggregate Borrowings</b>	<b>20,127</b>	<b>27,315</b>

## EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

	2016 \$	2015 \$
<b>13 PROVISIONS</b>		
<b>Current</b>		
Parental leave payable	2,665	-
Provision for annual leave	47,234	32,824
	<u>49,899</u>	<u>32,824</u>
<b>Non Current</b>		
Employee benefits (a)	22,825	20,058
<b>Aggregate employee benefits liability</b>	<b>72,724</b>	<b>52,882</b>
<b>(a) Reconciliations</b>		
	<b>Employee Benefits</b>	<b>Total</b>
<b>Non Current employee benefits:</b>		
Opening balance as at 1 July 2015	20,058	16,865
Additional provisions raised during year	2,767	3,193
Amounts Used	-	-
<b>Balance at 30 June 2016</b>	<b>22,825</b>	<b>20,058</b>

**14 OTHER LIABILITIES****Current**

Olivia Inglis Scholarship Fund	20	155,862	-
Prepaid Income		<u>385,985</u>	<u>396,343</u>

**PREPAID INCOME**

Being membership's applicable to the current financial year, received prior to 1 July.

**15 RETAINED SURPLUS**

Balance at 1 July	880,114	678,481
Surplus/(deficit) for the year	(156,631)	(52,205)
Prior period adjustment (GST)	-	20,043
Prior period adjustment (SPF)	-	233,796
Prior period retained earnings of SIE acquired	6,636	-
Asset Revaluation Reserve	-	-
<b>Balance as at 30 June</b>	<b>730,119</b>	<b>880,114</b>



EQUESTRIAN NSW INCORPORATED

ABN 17 157 619 696

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2016

2016  
\$

2015  
\$

16 CASH FLOW INFORMATION

(i) Reconciliation of cash

For the purposes the Statement of Cash Flows, cash includes cash on hand, cash at bank and short term deposits, net of any outstanding bank overdrafts.

Cash at bank, on deposit and on hand 1,424,267 1,341,098

(ii) Reconciliation of cash flow from operations with surplus/ (deficit) for the year

Surplus/ (deficit) for the year	(156,631)	(52,205)
Adjustments and non cash items:		
(Profit)/loss on disposal of Non-Current Assets	-	-
Depreciation	24,568	21,820
Unpresented cheques	2,656	602
Borrowing costs written off	145	145
Interest expense - Hire purchase	2,043	2,451
Net cash provided before changes in assets and liabilities	(127,220)	(27,187)

Changes in assets and liabilities during the financial year

(Increase) / decrease in receivables	(46,136)	(31,168)
Outstanding deposits	(6,662)	(1,514)
(Decrease) / increase in Olivia Inglis Scholarship Fund	155,862	-
(Decrease) / increase in prepaid income	(10,358)	113,842
(Decrease) / increase in payables	114,415	(40,646)
(Decrease) / increase in employee provisions	19,842	11,816
(Decrease) / increase in other liabilities	(7,188)	(236,423)
(Decrease)/ increase in prior period adjustments	6,636	253,839
Cash flows from operating activities	<u>99,192</u>	<u>42,557</u>

17 CAPITAL AND LEASING COMMITMENTS

Non-cancellable operating leases contracted for but not capitalised in the financial statements:

- payable not later than 1 year	4,620	4,620
- payable later than 1 year but no later than 5 years	6,160	10,781
	<u>10,781</u>	<u>15,401</u>

Lease commitments comprise payments to be made in relation to an operating lease for a photocopier acquired on 14 November 2013.

18 MEMBER'S GUARANTEE

The organisation is limited by guarantee. If the organisation is wound up, the Constitution states that the liability of each member is limited to any outstanding monies due and payable to the Association, including the amount of the Annual Subscription payable in respect of the current Financial Year. No other amount shall be payable by the member.

19 ORGANISATION DETAILS

The Association was incorporated on 6 April 1984 under the Associations Corporations Act 1984. The registered office and principal place of business of the organisation is located at Sydney International Equestrian Centre, Saxony Road, Horsley Park, NSW, 2175

20 OLIVIA INGLIS SCHOLARSHIP FUND

A scholarship fund was set up with the Australian Sports Foundation to accept taxable deductible donations for use in funding an Eventing scholarship each year.

EQUESTRIAN NSW INCORPORATED  
A.B.N. 17 157 619 696

STATEMENT BY MEMBERS OF THE COMMITTEE

The committee has determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the committee the financial report:

1. Presents a true and fair view of the financial position of Equestrian NSW Incorporated as at 30 June 2016 and its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that Equestrian NSW will be able to pay its debts as and when they fall due.

This statement is made in accordance with the resolution of the committee and is signed for and on behalf of the committee by:



PETER DINGWALL  
Committee Member:



SUZANNE DOYLE  
Committee Member

Dated this 11<sup>th</sup> day of October 2016.





Chartered Accountants and Business Advisors  
Ross Fowler B.Comm. FCA ABN | 96 769 893 959

**INDEPENDENT AUDIT REPORT  
TO THE MEMBERS OF  
EQUESTRIAN NSW INCORPORATED  
ABN 17 157 619 696**

**Scope**

**The Financial Report and Committee's Responsibility**

The financial report comprises the statement of financial position, income and expenditure statement, statement of cash flows, accompanying notes to the financial statements, and the statement by members of the committee for Equestrian NSW Incorporated (the association), for the year ended 30 June 2016.

The committee of the association is responsible for the preparation and true and fair presentation of the financial report and have determined that the accounting policies used and described in Note 1 to the financial statements which form part of the financial report are consistent with the financial reporting requirements of the Associations Incorporations Act NSW and are appropriate to meet the needs of the members. This includes responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial report.

The financial report has been prepared for distribution to members for the purpose of fulfilling the committee's financial reporting requirements under the Associations Incorporations Act NSW. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

**Audit Approach**

We conducted an independent audit in order to express an opinion to the members of the association. Our audit was conducted in accordance with Australian Auditing Standards, in order to provide reasonable assurance as to whether the financial report is free of material misstatement. The nature of an audit is influenced by factors such as the use of professional judgement, selective testing, the inherent limitations of internal control, and the availability of persuasive rather than conclusive evidence. Therefore, an audit cannot guarantee that all material misstatements have been detected.

We performed procedures to assess whether in all material respects the financial report presents fairly, in accordance with the accounting policies as described in Note 1, so as to present a view which is consistent with our understanding of the company's financial position, and of its performance as represented by the results of its operations. These policies do not require the application of all Accounting Standards and other mandatory professional reporting requirements in Australia. No opinion is expressed as to whether the accounting policies used, and described in Note 1, are appropriate for the needs of the members.

We formed our audit opinion on the basis of these procedures, which included:

- examining, on a test basis, information to provide evidence supporting the amounts and disclosures in the financial report, and
- assessing the appropriateness of the accounting policies and disclosures used and the reasonableness of significant accounting estimates made by the committee.

**INDEPENDENT AUDIT REPORT  
TO THE MEMBERS OF  
EQUESTRIAN NSW INCORPORATED  
ABN 17 157 619 696**

While we considered the effectiveness of management's internal controls over financial reporting when determining the nature and extent of our procedures, our audit was not designed to provide assurance on internal controls.

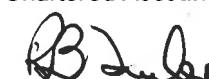
**Independence**

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

**Audit Opinion**

In our opinion, the financial report of Equestrian NSW Incorporated presents a true and fair view in accordance with the accounting policies described in Note 1 to the financial statements, the financial position of Equestrian NSW Incorporated as at 30 June 2016 and the results of its operations and its cash flows for the year then ended.

**Name of Firm:** Ross Fowler & Co  
Chartered Accountants



R B Fowler  
Registered Company Auditor 01810

**Address:** 11 Tindale Street Penrith NSW 2750

**Dated this 11th day of October 2016**

*Liability limited by a scheme approved under Professional Standards Legislation.*






Chartered Accountants and Business Advisors  
Ross Fowler B.Comm. FCA ABN | 96 769 893 959

**AUDITORS' INDEPENDENCE DECLARATION  
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001  
TO THE DIRECTORS OF  
EQUESTRIAN NSW INCORPORATED**

We declare that, to the best of our knowledge and belief, during the year ended 30 June 2016 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**Name of Firm:** Ross Fowler & Co  
Chartered Accountants  
  
R B Fowler  
Registered Company Auditor 01810

**Address:** 11 Tindale Street Penrith NSW 2750

**Dated this 11th day of October 2016**

*Liability limited by a scheme approved under Professional Standards Legislation.*



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# EQUESTRIAN

## NEW SOUTH WALES

